2020 Annual Report

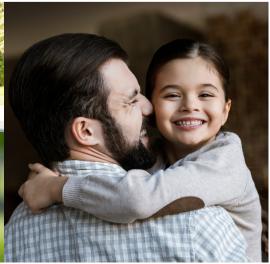




# FredFinch

Youth & Family Services







"I think a hero is any person really intent on making this a better place for all people." – Maya Angelou

# Dear Friends of Fred Finch,

As we reflect on the past year and the overwhelming traumas we have suffered as individuals, a community, and as a nation, we find hope in the inspirational actions of those who have sacrificed their own comfort and safety to serve the greater good. Specifically, we are proud of the accomplishments of our staff, who never stopped providing services to the vulnerable children and families we serve throughout the entirety of this pandemic. Our work is challenging yet essential; each day of this year, our staff strived to ensure that we will not only recover from the COVID crisis, but emerge as a better and more united community.

While the virus has affected the health and wellbeing of all people and upended the core structures of our ways of life, this public health crisis has had tremendously disproportionate consequences for the vulnerable populations we serve throughout the state- including those with a mental health or developmental disability, those living in poverty, and people of color. We recognize the outsize impact this year has had on our participants, and all under-served communities, and have continued to progress and innovate as an agency so that we can meet the needs of those we serve.

Resilience is a virtue that has come to the forefront of our lives during these daunting times. Fred Finch has been cultivating and building resiliency for its participants and our communities for 130 years, and we will continue to adapt and grow our practices with each challenging moment to come. We know that each of our supporters join us in envisioning a future with greater safety nets, broader social supports, and hope for each and every child and family. We hope that you're taking some time to reflect on your own resiliency this year, and that you will join us in supporting Fred Finch participants- and the community at large- in cultivating a culture of nurturance and strength as we emerge from this pandemic and era of momentous social change.

With gratitude,

Thomas N. Alexander, President & CEO Elisabeth Jewel, Chairperson of the Board of Directors





# Cultural Awareness

Fred Finch continues to build and grow our work in Diversity, Equity, and Inclusion

Four years ago, Fred Finch introduced an agency Racial Equity Initiative with the goal of having the most diverse and prepared staff to provide the highest quality of care to our participants, families, and communities. This past year has been most challenging in so many ways with COVID-19, increased racial injustice and political strife- only strengthening our resolve and commitment to building equity within our agency. We continue supporting our racial affinity group projects, increased cultural training and support opportunities for staff.

In an effort to acknowledge and celebrate our cultural diversity internally and with our supporters and stakeholders, our Southern California Regional Vice President, Teresa Chapa, Ph.D., MPA, led an effort with staff to form an agency-wide cultural month awareness series that includes workgroups that meet to explore and share topics of diversity. Each month, staff is given the opportunity to learn more about colleagues and participants and how experiences relating to marginalized cultures is essential to making Fred Finch a more equitable place.











# **Making An Impact**

One of the many sacrifices we all endured throughout the pandemic was our inability to gather with loved ones, friends and social networks outside of our immediate households. While we definitely missed the chance to mingle with our supporters at this year's Impact Celebration, we seized the opportunity to highlight the work we do with children and families across the state by presenting an online evening celebrating our entire staff in both Northern and Southern California

The evening included several videos featuring our participants' stories as well as the keynote 'In a Time of Two Pandemics: A Discussion on Health Equity and Why it Matters,' presented by esteemed Fred Finch Board Member Tosan Boyo, MPH. The evening also featured the acceptance of the 5th Annual John F. Steinfirst Community Award as presented to our staff, who were honored for their resiliency as essential workers throughout the COVID crisis. To view the celebration in full, visit: <a href="https://www.youtube.com/watch?v=Krr\_nkJzFIY">https://www.youtube.com/watch?v=Krr\_nkJzFIY</a>

and our commitment to diversity, equity and inclusion.

# **Education Support Program**

As a testament to Fred Finch's commitment to recruiting and retaining a highly qualified workforce, we are incredibly excited to announce the launch of the Fred Finch Youth & Family Services' Education Support Program. This new innovative and supportive initiative was championed by our Human Resources Department in partnership with our Board of Directors Workforce Learning and Growth Committee. The policy contains two separate programs, each designed to encourage and support Fred Finch employees to pursue educational advancement.

The Educational Reimbursement Program is designed to reach a greater number of employees with varying levels of educational advancement needs such as assisting with the cost of tuition and books, or workforce advancement training opportunities, and provides a \$1,000 annual stipend to eligible employees who apply.

The Degree Assistance Program specifically aims to provide a select number of employees interested in obtaining a bachelor's or master's degree with a \$10,000 stipend towards the cost of the degree program of their choice. We are incredibly proud of the commitment these individuals demonstrate to advancing their skills and knowledge in support of the communities we serve, and are honored to announce the recipients of our pilot year offering the Degree Assistance Program to our workforce:



Karina Helgeson



Glenda Cruz



Katie Estberg



Mark Blackshear



Lucas Maia

# **Community in Need**

Working with marginalized communities for more than a century, Fred Finch is used to being flexible and innovative in the face of unforeseen obstacles. The COVID-19 pandemic was one of the biggest yet, and presented some especially tricky challenges for our community-based services. Our staff exhibited exceptional adaptability, responding quickly and effectively to the emotional and physical challenges of living in a pandemic-dominated world. They pivoted to telehealth and remote work, moved to socially distant supply drops, and adjusted to life in PPE. In some cases in which remote work was not feasible, staff risked their own health to continue to work in the communities that they serve, supporting community wellness and resiliency for all.



### From School to Home



Before therapy, McKyla recalls how the smallest provocation put her in a rage. At school, her guardian and grandmother Kim would be called in frequently because McKyla was acting out, throwing chairs, and yelling. Her sister Mariah had similar issues.

But over their four years of involvement with Alameda County School-Based Services – which the sisters continue during COVID through video chat – McKyla, 17, and Mariah, 15, have learned how to talk about their emotions and have found ways to contend with their trauma and grief. They lost their mother when they were infants and their father is mostly absent from their lives. The two girls suffer from depression and ADHD.

Their grandmother Kim has also grown after receiving counseling from Fred Finch. Instead of yelling immediately and punishing the girls when they act out, she listens and tries to understand what they are feeling.



"All three of us are growing and changing together," Kim says. "All three of us."

## **A Sound Solution**

In response to the 'Shelter in Place' restrictions enforced due to the pandemic, many of our clinicians were forced to abruptly transition their treatment methods to telehealth via virtual communication platforms. While this transition ensured Fred Finch staff were able to connect with participants, it also presented a new set of challenges for clinicians to navigate in order to provide essential services to the youth and families we serve.

David, a mental health therapist in the Fred Finch Therapeutic Behavioral Services (TBS) program, developed solutions to the challenges presented by this shift to online therapy by finding a different way to connect with his participants. David works with youth to develop coping skills and self-regulation techniques. But with the pandemic requiring a switch from in-person meetings to communications via video chat, therapy was not going well and he was struggling to connect with his participants. He knew he had to adapt his method.

A musician himself, he set about integrating music into his sessions, culminating in the introduction of software that allows his young participants to compose their own songs. This innovation of music-assisted therapy provided his participants with a creative and engaging outlet to communicate their feelings while participating in their treatment sessions.

David explains, "It opens up an emotional door that the kids might not normally have access to. They are taking anger or other emotions that would turn into violence and instead, putting it into art."

### The Strength of Family

When the San Diego Specialized Wraparound team met the Clark family 10 months ago, they were in crisis. Demetrius was experiencing emotional dysregulation that severely interrupted his life, as well as the rest of the family's. Demetrius couldn't participate in distance learning for more than 10 minutes, and experienced intense emotional outbursts every day. The Clark family was feeling scared and hopeless, but they were determined to work with the Wrap team to see what progress could be achieved.

Using the Specialized Wraparound process, the team provided community resources, psych-education to better understand why Demetrius was having a difficult time, and collaboration with the whole family and their network of supports. Between the family's hard work and the Wrap team's guidance, each family member developed an awareness of emotional and behavioral needs, leading to the creation and practice of innovative strategies and interventions. Demetrius and his family gained insight and understanding about his behaviors and learned to intervene and respond effectively. Demetrius is now able to sit through his distance learning classes with minimal support and is receiving A's and B's in all his classes and uses his newly acquired skills daily to continue practicing emotional regulation. The Clark family's success is a testament to their dedication to the Wraparound process. Their persistence, hard work, and follow-through to better understand and meet each other's true needs ensure that the changes they've created will be long-lasting.



Photo Credit to Jane Tyska/ Bay Area News Group.



The Clark Family



#### **Consolidated Statement of Financial Position**

For the Fiscal Year ending June 30, 2020

Assets		2020	2019
Current Assets			
Cash and cash equiv	alents	9,140,051	2,963,595
Restricted cash		1,204, 211	1,182,701
Accounts receivable, net		6,703,955	6,558,775
Prepaid expenses, deposits and other assets		699,914	838,499
Total current assets		\$ 17,748,131	\$ 11,543,570
Noncurrent Assets			
Investments held in p	perpetual trust by bank	97,903	101,989
	charitable remainder trus		318,830
Marketable securities		1,377,795	1,591,990
Construction in progress		85,015	762,296
Property and equipment, net		9,745,796	9,337,293
Total noncurrent assets		\$ 11,618,891	\$ 12,112,398
TOTAL ASSETS		\$ 29,367,022	\$ 23,655,968
Liabilities and Net As	sets		
Current Liabilities			
Line of credit		544,000	736,000
Accounts payable and accrued liabilities		3,199,482	3,107,295
Advances and overpayments 2,807,577		1,512,907	
	e (Paycheck Protection Pr		
Total current liabilities		\$ 8,992,512	\$ 5,356,202
Noncurrent Liabilities			
	d under King Street acqui		707,600
Long-term debt, net		9,308, 317	9,108,361
Total noncurrent liabilit	ies	\$ 10,034,217	\$ 9,815,961
TOTAL LIABILITIES		\$ 19,026,729	\$ 15,172,163
Net Assets			
Without donor restric	ctions	9,305,905	7,430,298
With donor restrictio	ns	1,034,388	1,053,507
Total net assets		\$ 10,340,293	\$ 8,483,805
TOTAL LIABILITIES A	AND NET ASSETS	\$ 29,367,022	\$ 23,655,968
Expenses	2020	Revenues	2020

**Local Contracts** 

Contributions

**Investment Income** 

Miscellaneous Income

31,694,198

6,697,089

\$ 38,391,287

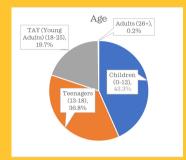
**Program Expenses** 

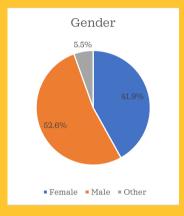
**Support Services** 

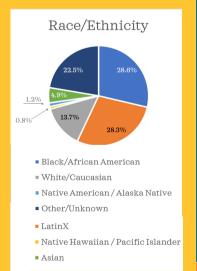
**Total Expenses** 

5,626

People Served in FY20









28,250,302

1,488,147

4,304,040

4,414,663

1,669,406

\$ 40,247,775

121,217

# Our Donors

Fred Finch Youth & Family Services is truly grateful to every individual, business, and organization who supports our mission of helping youth and families in need

#### Individuals

John & Joanna Aamodt
Margaret Alexander
Tom & Karen Alexander
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Esmeralda Anaya
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Burt Yin Marcus Young

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American Online Giving Foundation America's Best Local Charities

Ann Martin Center Antique Row Cafe Apollo Lodge 123 Armanino LLP

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Bernardo Winery Berry Properties Bradford Portraits CALAVERA

California Surplus Line Association California Trucking Association

- Bay Area Unit California-Nevada United Methodist Foundation Callaway Golf Foundation Carruth Cellars/Urban Winery Casi Cielo Winery

CEC Entertainment, Inc.
Century Club of San Diego
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Cohn Restaurant group Community Foundation of Greater Memphis Community Health Charities

Contra Costa Regional Health Foundation
Costa Regional Health Foundation
The Rabbit Hole

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Fidelity Charitable Gift Fund First Northern Bank Fish Market Restaurants Flagship Cruises & Events

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Panera Bread PayPal Project Glimmer Promises 2 Kids Raiders Rowley Portraiture

Sammy's Woodfired Pizza & Grill San Diego Natural History Museum

San Diego Repertory Theatre

San Diego Symphony

San Diego Workforce Partnership

San Ramon Valley United Methodist Church

Save our Heritage Foundation Schwab Charitable Fund

Silicon Valley Community Foundation

Subterranean Coffee

TANIUM

Taylor Memorial United Methodist Church

Terry Town
The Homebrewer
The Lafayette Ward
The Loma Club
The Rabbit Hole
The University Ward
Ticket to Dream Foundation
Tickets For Kids Charities

Toys for Tots Town Kryer LLC TRUIST

United Methodist Church of Los Altos United Methodist Women

United Methodist Women

United Methodist Women Downs UMC United Way of Greater Los Angeles

Upper Case Tea
Valkyrie Selections
Walker Foundation
Walnut Creek on Ice
Waypoint Public, Par

Waypoint Public, Park & Recs Wayside United Methodist Women

WD-40 Foundation Winsor Kinkade xMatters

York Creek Winery LLC

YourCause

Zachary's Chicago Pizza, INC

# **Leading The Way**

Founded in 1891 as an orphanage in Oakland, California, today's Fred Finch operates over 20 programs in California including mental health, housing, education, and independent living services, providing a pathway to healing and self-sufficiency. Our 129-year history and strong track record have made Fred Finch Youth & Family Services a recognized leader in the treatment of children and families.



#### Executive Team

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SUSANNA MARSHLAND, LCSW Vice President, Northern Region

TERESA CHAPA, PhD, MPA Vice President, Southern Region

> ED HSU, MBA Chief Financial Officer

LOIS WOODS
Senior Director, Human Resources

TIMOTHY TRICKETT-ROBLES Senior Director, Administration

DESIRÈE KANE, LCSW Senior Director, Continuous Quality Improvement

> JULIE HENDERSON Director of Development

#### Main Offices

Alameda (Regional Office) 3800 Coolidge Avenue Oakland, CA 94602 (510) 482-2244

San Diego (Regional Office) 10174 Old Grove Road Suite 100 San Diego, CA 92131 (610) 281-3706

Contra Costa 2523 El Portal Drive Suite 201 San Pablo, CA 94806 (510) 439-3130

San Mateo 126 West 25th Avenue Suite 200 San Mateo, CA 94403 (650) 286-2000

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